Top of Funnel Pipeline Forecasts

Understand the 1 metric to focus on



Presenters

KIONOLOGIC



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Pipeline Building Starts Here





The Leading Indicator Challenges of Forecasting

Metric Leads	Challenges Major volume differences across sources/ABM
Sales Activity - Calls/Emails	Results from lots/few actions depends on rep
Meetings - Discovery/Demo	Very manual process / takes a lot of time
Opportunities / Deals	Reps are closing as SDR sprint hit deal goals
Pipeline	Accurate amount set at Stage 2 or 3





When Goals Aren't Met... Mid-Managers Actions

Role Corrective Action

Marketing

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Change MQL criteria Spend more money on campaigns Push more leads to SDRs = more activities in their to-do queue

SDR/BDR More sales activities = slower response time Slower response time = lower conversion rates Qualify quicker/less quality to hit deal generation goals

Sales Focus on low hanging fruit: late stage deals, expansions, self-sourced

Less focus on SDR sourced deals

EOM, EOQ, EOY crunches between AEs and SDRs don't align

- AEs are busy closing at the same time SDRs push the most deals



Executive View vs. What Really Happened

SDR's Created More Deals

Deals Not as Qualified

More time is spent maintaining SLAs on the activity to-do queue and lead coverage, leaving less time for quality discovery, resulting in a higher volume of less quality deals.

Marketing Generated More Leads

Too Many Sales Activities Last Quarter 1000 Leads = 10,000 Activities This Quarter 2000 Leads = 20,000 Activities



AE's Closed More Revenue

Revenue Sourced Outside of Investment

To hit higher revenue/bookings attainment, reps closed deals outside of the Marketing and SDR investment



So Now What?

How do we align better?

How do we forecast better?





Best Leading Indicator - THE MEETING

Leading Indicator (Not Lagging - like pipeline, like bookings, like funnel dynamics)

- You can see how many discovery meetings are booked weeks into the future.

Meeting Volume

- Only leading indicator qualified by independent, impartial 3rd party experts Your Buyers
- Highest intent signal all sales' activity is to drive meetings in the first place

Technology has centered around the Meeting

- Recording/Analyzing the Meeting recording Gong, Chorus.ai
- Passive, link-based scheduling Calendly

Secondary Insights:

- Segment by: Lead Source, Rep/Team, Prospect Persona, Product, Industry, etc.
- Are deals multi-threaded?



Forecasting Benefits of the Meeting Metric

Role Benefits

Marketing No longer defending the ebbs and flows of lead volume Campaign results are seen FAR sooner than waiting for deal creation An accepted meeting is the ultimate intent signal

SDR/BDRAn accepted meeting is the ultimate intent signalCan see 1-3 weeks ahead of time if there will be enough pipelineCan adjust the booking of meetings to align with EOM AE crunches

SalesSLA hand off between SDR and AE - tracking deal requirementsKnows if they need to start self-sourcing deals 1-3 ahead of time





Call Recording Tools - Center around Meetings



Meeting-based Dashboard



How do we set a meetings goal?





The Traditional Math

Goal: \$500K in Revenue Avg Deal Size: \$20K Close Win Rate: 20% Discovery Meeting to Opportunity Rate: 50%

How many wins do I need for \$500K in revenue? \$500K revenue / \$20K avg deal size = 25 Wins

How many deals do I need in the pipeline? 25 wins / 20% close win rate = 125 deals in the pipeline

How many discovery meetings do I need?

125 deals in the pipeline / 50% meeting to qualified opportunity rate = 250 meetings

Result / Leading Indicator: 250 meetings

Almost there, but some Challenges Linger

Pipeline isn't accurately entered until Stage 2,3

SDR's still spend too much time lead chasing





Value Per Meeting (VPM)

Average revenue expected from each discovery meeting held, providing a simple value to calculate revenue goals.

ACV <u>\$20,000</u>

(x) Meeting to Opportuity Conversion ______.50

Value Per Meeting:



\$500K Rev Goal (/) \$2000 VpM 250 mtgs



Advanced Forecasting Benefits of the Meeting

Role Marketing

Benefits

Using Calendar 1st[™] methodology / automation

- Deliver the Meeting, not Lead Lists
- SDRs stop lead chasing and focus on the discovery

SDR/BDR Propose meetings with AEs at the beginning of the next month when approaching EOM, EOQ, EOY.

- SDR gets credit and AE is better aligned with pipeline need

AEs

Scale prospecting down as the quarter progresses

- Month 1, 2, 3 = 75%, 50%, 25% prospecting respectively
- SDR EOQ could be the AE's first month of the Quarter







Size of the Last Mile Problem

Qualified Leads _____1200

(-) Meetings Booked 240

(x) VPM <u>\$2,000</u>

\$1,920,000*

*Revenue lost from Leads that don't convert to meetings

How much of that pipeline could you pick up with Calendar 1st[™]?



Key Takeaways

Calendar Monetization™

Use The Meeting as your central Marketing to Sales Dev metric

- Track it in your CRM
- Report on with all your reps and teams
- Reporting dashboard looking 3 weeks out

Calculate your Value per Meeting

Increase lead conversion with a Calendar 1st[™] approach

- Send contextual, tailored, and timely



Thank you!

Q&A

Kronologic Experience Calendar 1st[™] and see how it works kronologic.ai/getademo

Tenbound

New book available on Amazon - The Sales Development Framework

Tenbound.com





The Last Mile Problem



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Apply the Calendar 1st[™] Methodology



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Hi Bryan, Thanks for your interest in the Kronologic webinar. In our presentation we offered an evaluation discussion to speak with us about what using the Calendar 1st[™] Methodology would look like for you.

Here is a proposed time to discuss how to boost your pipeline by 2-5X.

If this time doesn't work, I'm happy to adjust to a time that will.

Best,

₭IONOLOGIC Scott